Saturday AM – Securing and Managing Federal Grants for Small and Mid Sized Cities
Dr. Beverly Browning Instructor - www.BevBrowning.com

Numerous Grant types were discussed like COPS Grants, TIGER Grants, and YOUTH BUILD Grants. Sr. Browning described that GRANTS need to have the following:

- Vast discussion that Grants need to be written in a DOOM & GLOOM – DRAMA & TRAMA with PASSION & APPEAL to reader. No Straight Laced or Boring stuff!
- It is imperative to relate a tragic story to the PEER reviewers.
- NO DRY TERM PAPER Types – They get ignored because they do not relay urgency!
- Break Down the NEED to its most Basic Described Label! – Make NEED sound Drastic!
- Have someone else read your grants to ensure that it is moving and descriptive!
- Make sure that all keywords found in GUIDELINES are used!
- Never use “my, we, or I” in your grant – It offends the Grant Reader! Do write to the reader and take them on a journey!
- Write why our community is desperate for the funds!
- When using websites, make sure they are active when you use the address! – Tell the Date of when you last accessed the site!

Use Multiple Websites to search Grants:
  - FoundationCenter.org
  - eCivics.org - This is for Federal, States, & Foundations
  - Grants.gov
  - SAM.gov – Be registered with!

Many Cities have 1-FTE for Grant Writing. Denver has numerous and the DPD has 1-FTE for itself!

Submit grants to US Representative to assist prior to submitting!

Always Submit 5 Business Days before the Deadline.

If Grant is refused, The writes should request a reason for rejection in writing and quote the Freedom of Information act in the request!
Saturday Afternoon Session – Advanced Priority Based Budgeting:
Kathy Novak was instructor.

Was somewhat a follow-up of the Morning Session that I did not attend – Bob McCasslin did!

Spend only what you bring in! - Duhhhh! Ask how much do we have and how much do we need!

Have Finance come to Council prior to budget with a Revenue Analysis and an Expenditure Analysis!

Establish and maintain reserves! Some discussion on Undesignated Reserve amount but there was discussion on the more reserves a city has the more fiscally sound it will be.

- Poor = 0%
- Adequate = 1% - 4%
- Good = 4% - 8%
- Strong = 8% - 15%
- Very Strong = Above 15%

Discussion on C.A.F.R

A Good CAFR does not mean a city is spending its money wisely, it means that they follow a predetermined method that can be tracked!

Be transparent on Budgets and doing business! Have an easy online link to the City Budget!

Sunday Session – Public Leadership in the Information Age!
Malcom Chapman – Instructor

HUGE WASTE OF TIME! – did a non relevant exercise that took 2.5 hours of the three hour class. The half hour was on setting up “TWITTER” accounts. He also recommended that all councils read the “SNEECHES” Cat in the Hat book!

MONDAY Sessions

AM – First Tier Suburbs meeting – Bob and I both went!
Opening Session – TOTAL WASTE OF TIME – VERY PARTISAN!!! Andrea Mitchell of MSNBC was Moderator!

Afternoon – Colorado Issues Briefing by CML. Major Discussion was what was going to happen on Tuesday.

Tuesday Sessions

AM – What the Affordable Care act means to your City! - Basically that Cities with Unions will be going through HELL and major renegotiations will eventually take place. Discussion on the 40% Tax on Certain Plans.

Afternoon – 11:30 - Meeting with CML and Rep. Mike Coffman for Lunch
1:00 - Went to the COPS meeting at the Dept of Justice to discuss numerous grants available!
3:00 - Went to White House Briefing – Nothing relevant to City Business at all! A Barak Obama Commercial!

Wednesday – Came Home!!!
## COPS Office Programs

<table>
<thead>
<tr>
<th>COPS Office Program</th>
<th>FY12 Enacted</th>
<th>FY13 Enacted</th>
<th>FY14 Enacted</th>
<th>FY15 Budget Request</th>
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<tbody>
<tr>
<td>COPS Hiring</td>
<td>$141 million</td>
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<td>$151 million</td>
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<tr>
<td>Tribal Resources Grant Program (TRGP)</td>
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<td>Collaborative Reform Model of Technical Assistance</td>
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<tr>
<td>DEA Meth Transfer</td>
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<td>Anti-Meth Task Forces</td>
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<td>Total COPS Appropriation</td>
<td>$198.5 million</td>
<td>$222.5 million</td>
<td>$214 million</td>
<td>$274 million</td>
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2014 Program Descriptions

COPS Hiring Program – 2014 CHP grants provide 75 percent of the approved entry-level salaries and fringe benefits of each newly hired and/or rehired full-time officer, up to $125,000 per officer position, over the three year (36-month) grant period. CHP grants may be used on or after the official grant award start date to:

1. Hire new officers (including filling existing officer vacancies that are no longer funded in an agency’s budget);
2. Rehire officers already laid off by any jurisdiction as a result of state, local, or Bureau of Indian Affairs (BIA) budget reductions unrelated to the receipt of grant funding; and/or
3. Rehire officers scheduled to be laid off by the grantee’s jurisdiction on a specific future date as a result of state, local, or BIA budget reductions unrelated to the receipt of grant funding.

Tribal Resources Grant Program – Since FY2010, the COPS Office has awarded funding for tribes through the U.S. Department of Justice’s Coordinated Tribal Assistance Solicitation (CTAS) process and will continue this strategy in FY2014. CTAS began in FY2010 in response to a request from tribal leaders to improve the DOJ grant-making process by streamlining it among COPS, OJP, and OVA. Through CTAS, the COPS Office is able to meet multiple public safety resource needs within tribal communities through a single solicitation that aims to increase the capacity of tribes to develop and implement a comprehensive approach to addressing their public safety, criminal and juvenile justice, and victimization issues.

Community Policing Development – COPS Community Policing Development (CPD) funding contributes to developing the capacity of law enforcement to implement community policing strategies, builds knowledge about effective practices and outcomes, and supports creative approaches to preventing crime and promoting safe communities. CPD funds also address the unique needs of targeted audiences and stakeholders, such as campus and school safety programs, tribal and Native American law enforcement, returning offenders, faith-based programs, and agencies implementing large technology initiatives.

Collaborative Reform Model of Technical Assistance – This program will provide technical assistance to agencies on significant law enforcement-related issues. Using subject-matter experts, interviews, and direct observation, as well as conducting research and analysis, the COPS Office will assist law enforcement agencies with enhancing and improving their policies and procedures, their systems, their culture, and their relationships with the communities they serve. If appropriate, the COPS Office can issue a series of recommendations and be instrumental in assisting agencies with the implementation of those recommendations in finding the right resources to do so.

COPS Methamphetamine – New in FY2014, the COPS Office will award competitive grants to state law enforcement agencies in states with high seizures of precursor chemicals, finished methamphetamine, laboratories, and laboratory dump seizures. Funds will be utilized for investigative purposes to locate or investigate illicit activities, including precursor diversion, laboratories, or methamphetamine traffickers. COPS Office methamphetamine funding assists state, local, and tribal law enforcement agencies to combat methamphetamine production and distribution, to target drug “hot spots,” and to remove and dispose of hazardous materials at clandestine methamphetamine labs. Since 1998, the COPS Office has received more than $500 million in methamphetamine funding to make grant awards to combat the spread of methamphetamine nationwide as well as to provide funding to the Drug Enforcement Administration (DEA) for meth lab clean-up activities.